## Form **990**

Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements.

2011
Open to Public Inspection

AF	or the	2011 calendar year, or tax year beginning and	ending			
B Ci	heck if oplicable;	C Name of organization		D Employer identific	ation number	
	Address change	ALL OUR KIN, INC				
	Name change	Doing Business As		06-15	39280	
	Initial return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone number		
	Termin-	PO BOX 8477		(203)	772-2294	
	Amende return			G Gross receipts \$	1,025,900.	
	Applica-			H(a) Is this a group ret	turn	
	pending	F Name and address of principal officer:		for affiliates?	Yes X No	
				H(b) Are all affiliates incli	uded? Yes No	
I T	ax-exer	npt status: X 501(c)(3)	or 527	7	ist. (see instructions)	
		:► WWW.ALLOURKIN.ORG		H(c) Group exemption		
		rganization: X Corporation Trust Association Other ▶	L Year	of formation: 1999 M	State of legal domicile: CT	
		Summary				
		riefly describe the organization's mission or most significant activities: TRAI	NING.	SUPPORTING A	AND	
Activities & Governance		SUSTAINING COMMUNITY CHILD CARE PROVIDER				
ä		Check this box  if the organization discontinued its operations or dispose				
ķ		•		з	13	
ဇိ		lumber of independent voting members of the governing body (Part VI, line 1b)			13	
ళ		otal number of individuals employed in calendar year 2011 (Part V, line 2a)			15	
ţ	-	otal number of volunteers (estimate if necessary)			10	
ţivi		otal unrelated business revenue from Part VIII, column (C), line 12			0.	
Ac		let unrelated business taxable income from Form 990-T, line 34			0.	
	D i	let difference business taxable froction north office of 1, 1110 07		Prior Year	Current Year	
	9 (	Contributions and grants (Part VIII, line 1h)		813,620.	968,907.	
ıne	1	Program service revenue (Part VIII, line 2g)	1	98,152.	56,854.	
Revenue	1	nvestment income (Part VIII, column (A), lines 3, 4, and 7d)	- 1	6.	139.	
æ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.	0	
		otal revenue (Part VIII, Column (A), lines 3, 6d, 6d, 9d, 10d, and 11e)		911,778.	1,025,900.	
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.	
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.	
	l .	•		427,027.	497,613.	
Expenses	1	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0.	0.	
Ë		Professional fundraising fees (Part IX, column (A), line 11e)				
X	1	otal fundraising expenses (Part IX, column (D), line 25)   68,0		361,491.	443,565.	
	l	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	1	788,518.	941,178.	
	Ł	otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	······	123,260.	84,722.	
<u>_ (?</u>	19 F	Revenue less expenses. Subtract line 18 from line 12	n	****	End of Year	
ts o				eginning of Current Year 269,092.	342,332.	
Net Assets or Fund Balances	20 1	otal assets (Part X, line 16)	├	48,544.	37,062.	
agt E	21 7	Total liabilities (Part X, line 26)		220,548.	305,270.	
	<u>  22   1</u> art	Net assets or fund balances, Subtract line 21 from line 20		220,540	303,270.	
		ties of perjury, I declare that I have examined this return, including accompanying schedule	oe and etaten	nents, and to the hest of my	knowledge and belief, it is	
		ties of perjury, I declare that I have examined this return, including accompanying schedule, , and complete. Declaration of prep <b>a</b> rer (other th <u>an</u> officer) is based on all information of w			, Michiedge and boner, it is	
true,	, correct	, and complete. Declaration of preparer (other than officer) is based on all information of w	nnon prepare	C/13	12012	
		Signature of Officer		Date	LOVE	
Sig			Johns			
Her	'e	Type or print name and title	COUL			
			۸.	Date Check	PTIN	
<b>.</b> .		Print/Type preparer's name Prelard's situation (CPA TOHN F ONOFRIO CPA TOHN F ONOFRIO	14, DY	07/19/12 self-emptoye	<b></b> '	
Paid		JOHN F ONOFRIO, CPA JOHN F ONOFRIO,  Firm's name KIRCALDIE RANDALL & MCNAB LLC	OPA (	Firm's EIN ►	06-0415530	
		FIRM'S NAME - KIRCALDIE KANDALLI (& MCNAD HILC		1 HHI 2 EIIA	00 041000	
Use	Only	Firm's address 605 WASHINGTON AVENUE		Phone no. (	203) 239-4478	
_		NORTH HAVEN, CT 06473-1187		Triming no. /	X Yes No	
<u>Ma</u>	y the IF	S discuss this return with the preparer shown above? (see instructions)			LOUTES LINO	

orm	990 (2011) ALL OUR KIN, INC	06-1539280 Page
Par	rt III Statement of Program Service Accomplishments	Г
	Check if Schedule O contains a response to any question in this Part III	
1	Briefly describe the organization's mission: ALL OUR KIN TRAINS, SUPPORTS AND SUSTAINS	COMMUNITY CHILD CARE
	PROVIDERS TO ENSURE THAT CHILDREN & FAMILI	ES HAVE THE FOUNDATION THEY
	NEED TO SUCCEED IN SCHOOL AND IN LIFE.	
	1100 10 0000100 11 001000 100 100 100 1	
2	Did the organization undertake any significant program services during the year whi	ch were not listed on
	the prior Form 990 or 990 EZ?	Yes X
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it condu	ıcts, any program services?Yes XI
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three I	
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are requi	red to report the amount of grants and allocations to
	others, the total expenses, and revenue, if any, for each program service reported.	) (Revenue \$ 56,854
4a	(Code:) (Expenses \$ 745,881. including grants of \$ THROUGH OUR PROGRAMS, CHILD CARE PROFESSION	
	OWNERS; WORKING PARENTS FIND STABLE, HIGH-	OTINITAL CARE EOR WHETE
	CHILDREN, THE WORKFORCE OF TOMORROW, GAINS	S AN EDUCATIONAL FOUNDATION
	THAT LAYS THE GROUNDWORK FOR ACHIEVEMENT	
	THAT DAID THE GROOMDWORK FOR HOMESTED	211 0011002 1210 111100111
	10.240	
	AMARIA AMARIA	L DOWN
4b	(Code:) (Expenses \$ including grants of \$	) (Revenue \$
		· · · · · · · · · · · · · · · · · · ·
		A440
		3394
4c	(Code: ) (Expenses \$ including grants of \$	) (Revenue \$
	- Lagran	Market Control of the
	Market	
	· · · · · · · · · · · · · · · · · · ·	
	- Juny - Janes	
	· · · · · · · · · · · · · · · · · · ·	
		The state of the s
4d	Other program services (Describe in Schedule O.)	
	(Expenses \$ including grants of \$	) (Revenue \$
4e	Total program service expenses ► 745,881.	
	200	Form <b>990</b> (20
3200 2-09	002 9-12	
	3	
30	0719 784030 0716 2011.04010 ALL O	UR KIN, INC 0716

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	<u> </u>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<u>X</u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete  Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		_X_
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		x
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
••	as applicable.	Ì		
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
-	Part Vi	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			7.7
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	40-	x	
	Schedule D, Parts XI, XII, and XIII	12a	<u> </u>	
Ь	Was the organization included in consolidated, independent audited financial statements for the tax year?	12b		X
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	13	<del>                                     </del>	X
13	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
14a b	the #10,000 from greatwalking fundraining huginoss		<b>—</b>	T
b	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000		Į	
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
.0	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	<u> </u>	X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	<del> </del>	X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	1		
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19	1	X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	·	X
<u>b</u>	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	_	(2011)

Part IV Checklist of Required Schedules (continued) Yes Νo Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II X 21 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, 22 X column (A), line 2? If "Yes," complete Schedule I, Parts I and III 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current 23 and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete X 23 Schedule J 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete X 24a Schedule K. If "No", go to line 25 b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease 24c any tax-exempt bonds? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? \_\_\_\_\_ 24d 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a Х disqualified person during the year? If "Yes," complete Schedule L, Part I 25a b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete X 25b Schedule L, Part I Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified Х 26 person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial 27 contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member X 27 of any of these persons? If "Yes," complete Schedule L, Part III Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): X a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28a X b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV ...... 28b c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, X director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV 28c X Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation 30 X 30 contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations? X If "Yes," complete Schedule N, Part I 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete 32 X Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations 33 X sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I Was the organization related to any tax-exempt or taxable entity? X 34 If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 X 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35a b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of Х 35b section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? 36 X 36 If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization 37 X and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?

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Note. All Form 990 filers are required to complete Schedule O

orm	990 (2011) ALL OUR KIN, INC 06-1539	<u> 280</u>	P	age 5
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response to any question in this Part V	<u></u>		ـــــــــــــــــــــــــــــــــــــــ
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	1		
	(gambling) winnings to prize winners?	1c	<u> X</u>	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			·
	filed for the calendar year ending with or within the year covered by this return 2a 15	1 1	•••	
þ	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	<u> </u>
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			<b></b>
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country: ►			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	_		v
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
þ		5b		<u> </u>
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		<del> </del>
6a	·	_		х
	any contributions that were not tax deductible?	6a		<u> </u>
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	C h	1	
	were not tax deductible?	6b		<del> </del>
7	Organizations that may receive deductible contributions under section 170(c).	7a		x
a		7b		- 25
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	70	-	1
С	·	7c		х
	to file Form 8282?	10	-	1
d	11 100, 1100000 010 1101100 017 01110	7e		х
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7f	<del>                                     </del>	X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7g		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		<b> </b>
h	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting		1	
8	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
_	Sponsoring organizations maintaining donor advised funds.		<del> </del>	
9	Distribution and in the state of the distributions under coation 40662	9a	1	
a	many that the state of the stat	9b		
b 10	Section 501(c)(7) organizations. Enter:			
	10a			
a b	10h	] .		1
11	Section 501(c)(12) organizations. Enter:	1		
''	a transfer of the second secon	_]		
b	Control of the second of the part and amounts due or paid to other sources against			
	amounts due or received from them.)	_		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	19h	_		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	<u> </u>	4	
a	Is the organization licensed to issue qualified health plans in more than one state?	13a	↓	
_	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			Ì
-	organization is licensed to issue qualified health plans	4		
c	Enter the amount of reserves on hand		ļ	
148	Did the organization receive any payments for indoor tanning services during the tax year?	14a	-	X

132005 01-23-12

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O ......

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Form 990 (2011)

ALL OUR KIN, INC

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.			
	Check if Schedule O contains a response to any question in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 13	<u> </u>		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule 0.			
b	Enter the number of voting members included in line 1a, above, who are independent	3		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		<u>X</u>
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3_		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6	<u> </u>	X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or		1	
	more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			-
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		ļ	<u> </u>
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a	ļ	X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	<u> </u>	ļ
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	<u> </u>
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	-		
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	<u> </u>
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	ļ	X
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	ļ	X
13	Did the organization have a written whistleblower policy?	13	<u> </u>	X
14	Did the organization have a written document retention and destruction policy?	14	X	-
15	Did the process for determining compensation of the following persons include a review and approval by independent	1200		
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			1
а		15a	X	-
b		15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			3,7
	taxable entity during the year?	16a	+-	X
þ	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	4.50		*
	exempt status with respect to such arrangements?	16b		<u>.</u>
Sec	ction C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed CT			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only	avalla	DIE	
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website X Another's website X Upon request	nd fin-	noist	
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, a	uiu iinis	uicidi	
	statements available to the public during the tax year.	ration: 1		
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who person of the	.a.ion.   1 – 7 1	268	
	<u>IULIANA SCHEIR, IB &amp; CO. ACCOUNTING AND BOOKKEEPING - (203) 89</u>	<u> </u>	<u></u>	
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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter 0 in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per week	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					ne an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other	
	(describe hours for related organizations in Schedule O)	Individual trustee or director	institutional trustee	Officer	Key employee	Highest compensated employes	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations	
(1) TIM GRIBBLE DIRECTOR	1.00	x						0.	0.	0.	
(2) P. MARIE GIBSON DIRECTOR NON-VOTING	1.00	x						0.	0.	0.	
(3) SUSAN STONE DIRECTOR	1.00	x						0.	0.	0.	
(4) KIM RINEHART DIRECTOR	1.00	Х						0.	0.	0.	
(5) MARJORIE S ROSENTHAL DIRECTOR	1.00	x						0.	0.	0.	
(6) CARLA M HORWITZ PRESIDENT	2.00	X		х				0.	0.	0.	
(7) PAIGE MACLEAN TREASURER	2.00	x	_	X				0.	0.	0.	
(8) MYRA JONES-TAYLOR SECRETARY	2.00	x	<u> </u>	x				0.	0.	0.	
(9) LOUISE ABATE DIRECTOR	1.00	х		ļ	_			0.	_0.	0.	
(10) SARAH BOONE DIRECTOR	1.00	X			_			0.	0.	0.	
(11) WENDY SIMMONS DIRECTOR	1.00	х	_			<u> </u>		0.	0.	0	
(12) DAVID SLIFKA DIRECTOR	1.00	x				<u> </u>		0.	0.	0.	
(13) ANIKA SINGH LEMAR DIRECTOR	1.00	х						0.	0.	0.	
(14) JESSICA SAGER EXECUTIVE DIRECTOR	45.00			ļ	х			65,250.	0.	0	
(15) JANNA WAGNER PROGRAM DIRECTOR	45.00	-			x			65,250.	0.	. 0	
				<u> </u>						Form <b>990</b> (201	

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(A) Name and title	(B) Average hours per week	not ch unles	(C Posi neck r ss per	tion		one n an	(D)  Reportable compensation from	(E)  Reportable compensation from related	(F) Estimated amount of other			
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	com fr org: and	pensa om the anizati i relate inizatio	e ion ed
1b Sub-total  c Total from continuation sheets to Part V							<u> </u>	130,500.	0.			0.
d Total (add lines 1b and 1c)  Total number of individuals (including but						<b>&gt;</b>	ho r	130,500. eceived more than \$100		]		<u>0.</u> 0
compensation from the organization  3 Did the organization list any former officer	, director, or tr	uste	e, ke	ey er	nplo	oyee	, or	highest compensated e	employee on		Yes	No
line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the s and related organizations greater than \$15	um of reportat	ole co	omp	ensa	atio	n an	d ot	her compensation from		4	-	X
Did any person listed on line 1a receive or rendered to the organization? If "Yes," cor Section B. Independent Contractors	accrue compe	nsat	ion	from	an	y un	relat	ted organization or indiv		5		х
Complete this table for your five highest c the organization. Report compensation for												
(A) Name and busines	s address	N	ON:	E				(B) Description of	services	Compe	C) nsatic	ın
												<del></del>
	11471											•
Total number of independent contractors     \$100,000 of compensation from the organ		not l	imite	ed to	the	ose I	iste	d above) who received	more than			
										Form	990	(2011)

			Statement of Reven			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
fts, Grants r Amounts	t C	M Fu	ederated campaigns lembership dues undraising events	1b	1,				
Contributions, Gifts, Grants and Other Similar Amounts	f	e G : Al sii	elated organizations overnment grants (contributi II other contributions, gifts, grant milar amounts not included abovencesh contributions included in lines	ons) 1e s, and /e 1f	968,907.				·
Con			otal. Add lines 1a-1f			968,907.			
					Business Code		그는 말로 무슨 모		
8	2 8	a <u>P</u>	ROGRAM SERVICE	S	611710	37,627.			
ē Ķ	i	<u>C</u>	ONFERENCES		611710	19,227.	19,227.	-1-00	
Program Service Revenue	•			<u> </u>					
	(	d							
Pro	•	• _ • ^	Il other program service reve	nue					
			otal. Add lines 2a-2f	*		56,854.		•	
	3		vestment income (including						
		o	ther similar amounts)			139.			139.
	4		ncome from investment of tax		-				
	5	R	loyalties		1				
	_	_		(i) Real	(ii) Personal				
	6 :		iross rents						
			ess: rental expenses	<u> </u> -					
					<b>&gt;</b>	Factor for the switcher for	·		
			Pross amount from sales of	(i) Securities	(ii) Other				
			ssets other than inventory						
	-	b L	ess: cost or other basis						
			nd sales expenses						
			ain or (loss)		<u> </u>				
			let gain or (loss)		·····				
Other Revenue	8	ir	aross income from fundraising ncluding \$ contributions reported on line	of					
æ			Part IV, line 18	-					
‡			ess: direct expenses						
0			let income or (loss) from fund						
	9		Gross income from gaming ac						
			Part IV, line 19						. "
			ess: direct expenses			-			
			let income or (loss) from gam		······				
	טר		Gross sales of inventory, less and allowances						
			ess: cost of goods sold						
			Net income or (loss) from sale						
•			Miscellaneous Revenu		Business Code				
	11	a _						1	
		b _	····						
		C _				1	1	<u> </u>	1
			All other revenue						
	40		Fotal. Add lines 11a-11d Fotal revenue. See instructions.			1025900	56,854	. 0.	139
1320 01-2	12 09 3-12		IVIALIEVENUE. OCC MSHUGHONS.	**********			., 50,002	,	Form <b>990</b> (2011

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#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not in	Check if Schedule O contains a respons nclude amounts reported on lines 6b, 2b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
	nts and other assistance to governments and		expenses	general expenses	САРСПОСО
	anizations in the United States. See Part IV, line 21				
-	ants and other assistance to individuals in				
	United States. See Part IV, line 22		i		ing paggaran ang atau at
	ants and other assistance to governments,				1 11 - 15-17-17
	anizations, and individuals outside the				in de la companya de La companya de la co
-	ted States. See Part IV, lines 15 and 16				
	nefits paid to or for members	1			
	mpensation of current officers, directors,				
	stees, and key employees	130,500.	94,691.	23,490.	12,319.
	npensation not included above, to disqualified				
	sons (as defined under section 4958(f)(1)) and				
•	sons described in section 4958(c)(3)(B)	,			
•	ner salaries and wages	273,597.	198,522.	49,247.	25,828.
	sion plan accruals and contributions (include				
	ion 401(k) and section 403(b) employer contributions)				
	ner employee benefits	59,070.	48,437.	10,633.	
	/roll taxes	34,446.	25,256.	6,200.	2,990.
	es for services (non-employees):		***		
	nagement				
	gal				
	counting				
	bbying				
	fessional fundraising services. See Part IV, line 17				
	estment management fees				
g Oth	ner				
12 Adv	vertising and promotion	360.	360.		
	ice expenses				
14 Info	ormation technology	5,458.	5,321.	137.	
<b>15</b> Roy	yalties				
<b>16</b> Occ	cupancy		Andread Control of the Control of th		
17 Tra	vel	13,571.	13,571.		
<b>18</b> Pay	yments of travel or entertainment expenses				
for	any federal, state, or local public officials				
<b>19</b> Co:	nferences, conventions, and meetings	62,762.	43,375.		19,387.
20 Inte	erest				
21 Pay	yments to affiliates				
<b>22</b> De	preciation, depletion, and amortization	/LULIW			
	urance	19,457.	19,457.		
abo	er expenses. Itemize expenses not covered bye. (List miscellaneous expenses in line 24e. If line amount exceeds 10% of line 25, column (A)				
am	ount, list line 24e expenses on Schedule 0.) L		4.0.0.0.0		
	HILD CARE EHS	138,207.	<u>138,207.</u>		0.
	ERVICES PROFESSIONAL	57,623.	<u>36,076.</u>		0.
	ENT	34,904.	<u>27,225.</u>		0.
	DUCATIONAL MATERIALS	30,489.	30,489.		7 550
	other expenses	80,734.	64,894.		7,552
	tal functional expenses. Add lines 1 through 24e	941,178.	745,881.	127,221.	68,076
	int costs. Complete this line only if the organization				
·-·	orted in column (B) joint costs from a combined				
	ucational campaign and fundraising solicitation.				
Che	eck here if following SOP 98-2 (ASC 958-720)			<u> </u>	Form <b>990</b> (2011

i sar i	<u>  </u>	Balance Sneet		(A) Beginning of year		<b>(B)</b> End of year
—т	_	Cash - non-interest-bearing		127,063.	1	141,649.
	1 2	Savings and temporary cash investments		33,367.	2	59,996.
	3	Pledges and grants receivable, net		3		
	4	Accounts receivable, net	68,677.	4	107,142.	
	5	Receivables from current and former officers, di				
	J	employees, and highest compensated employee	es. Complete Part II		_	
		of Schedule L			5	
	6	Receivables from other disqualified persons (as				
		4958(f)(1)), persons described in section 4958(c				
		employers and sponsoring organizations of sec		6		
g l		employees' beneficiary organizations (see instru		17,209.	7	10,769.
Assets	7	Notes and loans receivable, net		11,209.	8	10,103.
¥	8	Inventories for sale or use			9	
	9	Prepaid expenses and deferred charges			9	
	10a	Land, buildings, and equipment: cost or other	20 776			
		basis. Complete Part VI of Schedule D	, .	20,776.	40-	20,776.
1	b	•		20,110.	11	20,170.
	11	Investments - publicly traded securities		12		
	12	Investments - other securities. See Part IV, line		13		
	13	Investments - program-related. See Part IV, line		14		
	14	Intangible assets				2,000.
Į	15	Other assets. See Part IV, line 11		260 002		342,332.
	16_	Total assets. Add lines 1 through 15 (must equ		40 544		2,062.
	17	Accounts payable and accrued expenses		18	270021	
	18	Grants payable		19		
	19	Deferred revenue		•	20	`\
	20	Tax-exempt bond liabilities			21	
Liabilities	21	Escrow or custodial account liability. Complete Payables to current and former officers, directors			21	
iii	22	highest compensated employees, and disqualit				
iai		-			22	
		of Schedule L Secured mortgages and notes payable to unrel	ated third parties		23	
	23	Unsecured notes and loans payable to unrelate		***	24	
	24	Other liabilities (including federal income tax, pa				
	25	parties, and other liabilities not included on line				
		Schedule D		35,000	25	35,000.
	00	Total liabilities, Add lines 17 through 25		48,544		37,062.
	26	Organizations that follow SFAS 117, check h	ere X and complete			
**		lines 27 through 29, and lines 33 and 34.	and complete			
ĕ	27	Unrestricted net assets		220,548	27	305,270.
直	28	Temporarily restricted net assets			28	
Ä	29		***************************************	1	29	
ä	25	Organizations that do not follow SFAS 117,				
ř		complete lines 30 through 34.				
23	30	Capital stock or trust principal, or current fund	s		30	
Net Assets or Fund Balances	31	Paid-in or capital surplus, or land, building, or e			31	
f À	32	Retained earnings, endowment, accumulated			32	
Š	33	Total net assets or fund balances		220,548		
	34	Total liabilities and net assets/fund balances			. 34	342,332. Form <b>990</b> (2011

Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

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